EXPERIENCES IN SCALING UP TWO MODELS OF SEXUAL & REPRODUCTIVE HEALTH SERVICE PROVISION TO ADOLESCENTS IN BANGLADESH: THE CASE OF MARIE STOPES CLINIC SOCIETY



## Dr. Masudus Salehin Program Manger, Marie Stopes Clinic Society, Bangladesh Tutor: Dr. V. Chandra Mouli Coordinator, Adolescent Health & Development WHO, Geneva

**1988:** Marie Stopes Clinic Society (MSCS), affiliated with MSI, UK, was established with one modest clinic for providing FP services to urban women (Finance: UK, ODA, JFS)

Huge success

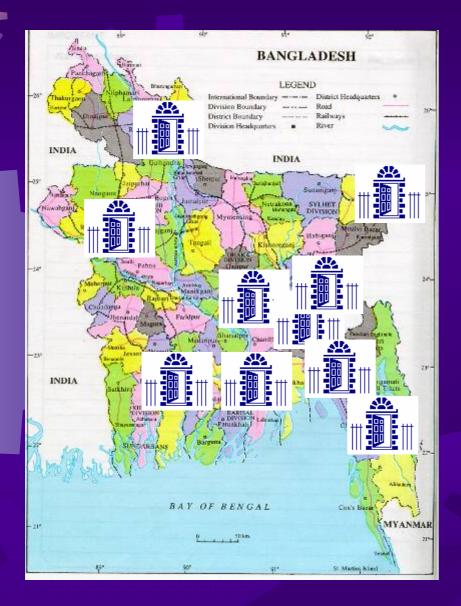
1990-92: Three (3) more clinics (Finance: EC) Consolidation

1995: Large gamut of SRH included within service context (Finance: Large Bilateral Fund from DFID)

Expansion of service coverage

**1996:** MSCS started working with vulnerable & marginalized groups Targeting adolescents

**2005:** 25 clinics & 1600 satellites sessions per month in 15 districts





#### MSCS' Referral Clinics across Bangladesh

## **Adolescents – The Diverse Group**

 A phase in which the individual is no longer a child but is not an adult; a time of opportunity and risk

• Experiences of adolescence vary by sex, marital status, class, region and cultural context

#### In Bangladesh

- Adolescents represent approximately one-fourth of the population
- They Lack information on sexuality, contraception and STIs including HIV/AIDS
- Have limited access to SRH services
- Available services unresponsive to 'broader needs' of adolescents
- Conditions worse for 'disadvantaged' & 'marginalized' adolescents
- MSCS started focusing on 'these' adolescents, devised two models in 1996 & 2002

## **Objectives**

#### To Demonstrate

How MSCS felt the need and decided to reach out to the adolescents

• How MSCS developed models of service delivery tailored to the special needs of the target group

• How the capacity of MSCS was used to build these models and ensure quality of care, management, scaling up and sustainability

## Methodology

MSCS: Baseline surveys, workshop reports, publications, project documents, evaluation reports, MIS Others: Related articles on program intervention for adolescents



## Health Card Scheme Model

- Garment Factory- one of the booming industries in Bangladesh
- Employs >1.5 million cheap labor
- 70-80% are women workers
- 70% are adolescents, migrated from rural area
- Work form 8 am to 8 pm



- Extreme poor knowledge about SRH or about 'growing up'
- But need is high as they suffer from poor ventilation, sanitation, less fluid intake, poor diet and less mobility
- By the time they finish work, health service outlets are closed



#### **MSCS Approach- Health Card Scheme Model**

- Partnership with Garment Factory Workers
- Worksite Intervention

#### **Basic Criteria**

- Location
- Minimum number of workers: 300 per factory
- Payable to MSCS by Factory Mgt- Tk 15/worker/month & space/s for service

• *MSCS'* satellite team conducts clinical service & health education sessions in the factory premises



## MSCS' Health Card package includes...

- General health check ups with selected drugs
- Pregnancy check-ups, TT immunization
- Gynecological problems, family planning
- STIs, RTIs with drugs
- Skin problems
- Age estimation certificates
- Health education (monthly session)
- Referral linkages with MSCS clinics with subsidized rates





## **Slum-Based Model**

 Urban slums in Bangladesh are inhabited by country's most poor and vulnerable people



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- Adolescents living in slums are most at risk group, suffer from intergenerational poverty, a dire lack of education and employment opportunities
- SRH services and information almost non-existent
- MSCS carried out series of PNAs & Brainstorming workshop with stakeholders to devise a model

•The slum based model thus evolved and first piloted in 2002.



## **Design of the Slum-based Model**

- Existing infrastructure of Mini Clinics used
- Club-based model, peers recruited from the community.
- Program designed as per 'needs' of the adolescents

#### Needs.....

- afternoon clinics without affecting school hours
- different look of clinical set ups, youth friendly ambience
- separate branding (other than MSCS), Moni-Mukta Ashor
- availability of young service providers
- provision for recreational and life skill development activities



## Features of the Club.....

- Separate sessions for boys & girls
- 12 peers per club
- 3 days clinical sessions & 3 days health education, recreational, life skill
- Informed peers arrange community meetings with parents, elders, and influential people of the community
- Arrange slide shows and talks on SRH with other adolescents
- Learn singing, dancing, drama, painting, making soap, candles, embroidery, etc



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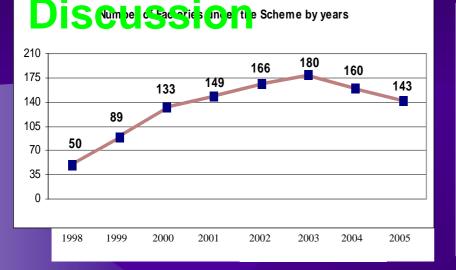
#### **Program Design** Health Card Scheme:

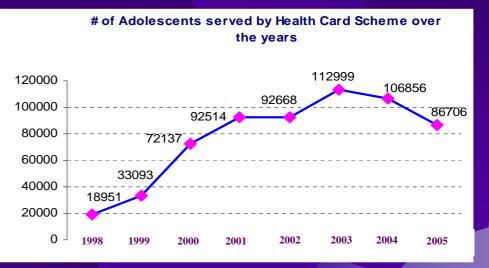
- Worksite intervention
- Dependent of factory owners
- Peer strategy not worked
- Flexibility less
- Entry very difficult
  - **Slum Based Model:**
  - Fixed and club-based, operates 6 days a week
  - Peer strategy successful
  - More flexible, could incorporate innovative services
  - Relatively easy beginning

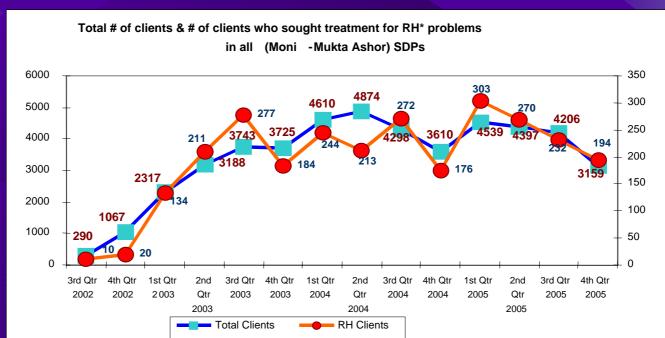


"If you come again to our house, I will beat you with the broom." "I will break your leg." "You have started preaching unacceptable information just after your birth."- "You are over matured" "Who is going to marry these girls?" "You are spoiling the community by teaching vulgar words."

#### **Service Utilization**









#### Health Education sessions

#### **Slum Based Model**

- Able to provide structured/tailored BCC/HE activities over prolonged time
- Has snowballing effect
- · Could address social issues like early marriage, dowry, violence, alcoholism

#### Health Card Scheme Model

- Not able to provide BCC/HE activities for long time
- Related with buyers' concern
- No enduring change in behavior





## Ensuring Quality Monitoring & Evaluation

#### **Slum Based Model**

- Comparatively convenient & effective
- MSCS' 'Three tier' M/E can be applied
- 'Adolescent friendliness' can be maintained

#### **Health Card Scheme Model**

- Less convenient & not 'always' effective
- Dependency on factory owners
- Ad-hoc arrangements
- Client Friendly, but not always Adolescent Friendly



## Scaling Up & Sustainability

#### Health Card Scheme Model

- Scaled to 180 in 2003, came down to 143 in 2005 (4 districts including Fish Processing Factories)
- Cost recovery 81% (98% if overhead costs deducted)
- Highly sustainable model
- End of DFID support in 2004, able to run on its 'own'
- Sustainability largely dependent on International buying decisions

#### **Slum Based Model**

- Scaled up to 12 SDPs by 2003 (2 districts)
- Cost recovery varies from 5-10%
- Financially not at all sustainable
- Breathing on MSCS' cross-subsidization model since cessation of DFID funding in 2004

## Conclusion

- Both the Models efficient in reaching the adolescents
- One model not successful in other, as responses are different
- Sustained change in behavior depends on flexibility in program
- May be financially sustainable, but not always
- Need for 'third-party' financing
- MSCS could have stayed back, building more sustainable clinics for its usual client group, but .....

MSCS was up to the challenge, to carry on, as these **'informed' adolescents can act as agent of change** 

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# Thank You All

